

Key figures Group Holcim January-September		2009	2008	+/-%	+/-% like-for-like
Annual cement production capacity	million t	198.5	194.4 ¹	+2.1	+2.6
Sales of cement	million t	99.1	108.8	-8.9	-7.3
Sales of mineral components	million t	2.5	3.7	-32.4	-32.4
Sales of aggregates	million t	103.2	127.3	-18.9	-20.6
Sales of ready-mix concrete	million m ³	30.4	37.0	-17.8	-19.5
Sales of asphalt	million t	8.1	10.3	-21.4	-21.4
Net sales	million CHF	15,774	19,340	-18.4	-10.3
Operating EBITDA	million CHF	3,614	4,365	-17.2	-7.3
Operating EBITDA margin	%	22.9	22.6		
EBITDA	million CHF	4,033	4,658	-13.4	
Operating profit	million CHF	2,337	3,087	-24.3	-13.6
Operating profit margin	%	14.8	16.0		
Net income	million CHF	1,577	2,107	-25.2	-16.5
Net income margin	%	10.0	10.9		
Net income – equity holders of Holcim Ltd	million CHF	1,200	1,739	-31.0	-22.3
Cash flow from operating activities	million CHF	2,192	1,658	+32.2	+47.2
Cash flow margin	%	13.9	8.6		
Net financial debt	million CHF	12,905	15,047 ¹	-14.2	-14.1
Total shareholders' equity	million CHF	21,599	17,974 ¹	+20.2	
Gearing ²	%	59.7	83.7 ¹		
Personnel		80,330	86,713 ¹	-7.4	-6.9
Earnings per dividend-bearing share ³	CHF	4.10	6.10	-32.8	
Fully diluted earnings per share ³	CHF	4.09	6.09	-32.8	

Principal key figures in USD (illustrative) ⁴					
Net sales	million USD	14,211	18,245	-22.1	
Operating EBITDA	million USD	3,256	4,118	-20.9	
Operating profit	million USD	2,105	2,912	-27.7	
Net income – equity holders of Holcim Ltd	million USD	1,081	1,641	-34.1	
Cash flow from operating activities	million USD	1,975	1,564	+26.3	
Net financial debt	million USD	12,529	14,195 ¹	-11.7	
Total shareholders' equity	million USD	20,970	16,957 ¹	+23.7	
Earnings per dividend-bearing share ³	USD	3.69	5.75	-35.8	

Principal key figures in EUR (illustrative) ⁴					
Net sales	million EUR	10,446	12,012	-13.0	
Operating EBITDA	million EUR	2,393	2,711	-11.7	
Operating profit	million EUR	1,548	1,917	-19.2	
Net income – equity holders of Holcim Ltd	million EUR	795	1,080	-26.4	
Cash flow from operating activities	million EUR	1,452	1,030	+41.0	
Net financial debt	million EUR	8,546	10,099 ¹	-15.4	
Total shareholders' equity	million EUR	14,304	12,063 ¹	+18.6	
Earnings per dividend-bearing share ³	EUR	2.72	3.79	-28.2	

¹ As of December 31 2008.

² Net financial debt divided by total shareholders' equity.

³ EPS calculation based on net income attributable to equity holders of Holcim Ltd weighted by the average number of shares. The weighted average number of shares outstanding was retrospectively increased by 5 percent to reflect the 1:20 ratio of the stock dividend and by an additional 3.6 percent to reflect the discount for existing shareholders in the rights issue for all periods presented.

⁴ Statement of income figures translated at average rate; statement of financial position figures at closing rate.